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FILENO. OPA-PA 04-008

Attorneys for Taiwan Electrical and Mechanical Engineering Services

BEFORE THE OFFICE OF THE PUBLIC AUDITOR

In the Appeal of O&M ENERGY, S.A.,

Docket No. OPA-PA-09-008

COMMENTS TO STATEMENT ANSWERING ALLEGATIONS OF APPEAL

Appellant.

Appellant O&M Energy, S.A.'s (hereinafter referred to as "O&M Energy") protest centers on the contents of its July 27th and July 30th letters. Because of its allegations in those letters, O&M Energy posits that Taiwan Electrical and Mechanical Engineering Services' (hereinafter referred to as "TEMES") bid should be considered irresponsible and irresponsive under the General Terms and Conditions, Section 17 which requires parties to act in good faith. As will be seen in the paragraphs which follow, nothing could be further from the truth and it is O&M Energy who should be put to task to justify its unsubstantiated allegations. This brief will further supplement the Agency Report in highlighting the deficiencies of the O&M Energy protest.

In their July 30th letter, O&M Energy reveals its modeling and performance charts to show that the TEMES offer of an operation and maintenance budget of \$1million at 90% availability is a "fleecing of the 46,000 Guam rate payers". First O&M Energy did not point out its assumptions in its modeling and performance charts which are a "sine qua non" of modeling. In short, one's model is as good as its assumptions. The assumptions are the premises upon which the modeling is based. One's model cannot be verified as accurate without knowing the



assumptions underlying your model. Second, the O&M Energy model did not allow for improvements which TEMES can and will use to lower its operating and management expenses. It assumes that TEMES and its environment would be static by relying on TEMES historical data. This is a fatal flaw to their modeling. TEMES has not remained static but has working diligently to ensure that it is being more efficient in the operation of the plant. One learns from one's mistake and this TEMES has done.

The key question here is why must TEMES justify its O&M proposal? O&M Energy has the burden of proving that TEMES' O&M proposal is impossible. GPA already agreed that TEMES' O&M proposal is determined to be qualified by its technical review committee. That should be enough. O&M Energy must come forth with specifics as to its allegations that TEMES' O&M proposal is impossible.

In addition, TEMES agreed to place a performance bond not only to cover its Fixed Management Fee (required under the RFP) but also its O&M fee (not required under the RFP). TEMES did so because it was fully confident that its O&M proposal is reasonable and that TEMES can live by it.

In their July 27, 2009 letter, O&M Energy contends that "a technical analysis of the O&M Spending Budget with the information which has been provided to all bidders, show that there is no way in which the facility can be operated and maintained with such a low budget without seriously compromising plant personnel safety, prudent industry standards and condition of the facility". This begs the question, what technical analysis are they talking about? It would seem that they are making allegations here, cloaking it under the guise of technical analysis, and then passing it off as the unadulterated truth. Unless they can substantiate the validity of their "technical analysis" with cold, hard data they are just blowing smoke.

The historical costs listed in Atch 1 to the July 27, 2009 letter is used as an exhibit to show that "based on industry standards [TEMES' costs] are unreasonable and fails to meet the

good faith required in the [procurement] process". Did O&M Energy tell us what these industry standards are? What are the industry standards they make reference to? Where can we find them?

With respect to holding TEMES non-responsive and non-responsible which O&M Energy concludes should be the case, a definition of terms is in order. "Responsive bidder" means a person who has submitted a bid which conforms in all material respects to the Invitation for Bid. 5 GCA § 5201(g). A "responsible offeror" means a person who has the capability in all respects to perform fully the contract requirements, and the integrity and reliability which will assure good faith performance. 5 GCA § 5201(f). Here, the evaluation board determined that all three offerors were responsive and responsible. In fact to be able to get to the cost proposal stage, you have to first be deemed to have qualified as responsive and responsible at step 1 of the proposal. 5 GCA § 5211(h). This is very important. On the other hand, O&M Energy offers nothing that would show that the TEMES bid is either nonresponsive or that TEMES is irresponsible other than their bald assertion that TEMES' \$1,000,000 O&M proposal is too low.

Finally, we are about to begin the biggest military buildup in our nation's history.

TEMES has been running the power plant successfully the past eight (8) years and has accumulated a wealth of knowledge of the complex machinery involved in running a power plant. Are we to "change horses in midstream" for a company that makes unsubstantiated allegations about the way a power plant should be run? This is ludicrous.

TEMES provided a responsible bid as required by GPA and had the lowest price for the five (5) year contract, as reflected in the highest net present value. The five (5) year net present value for TEMES was calculated at \$9,394,142.33 and the net present value for O&M Energy was calculated at \$5,343,497.28 which represents a savings of approximately four (4) million dollars (\$4,000,000.00) over five years. This is far too huge a savings to ignore.

Based on all of the foregoing, we ask that O&M Energy's protest be held to be without merit, TEMES has the highest five year Net Present Value and therefore TEMES should be awarded the contract.

Dated this 23 day of November, 2009.

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