The Guam Solid Waste Authority (GSWA) was created through P.L. 31-20 as an autonomous, public corporation on April 4, 2011. The legislation established an agency to handle the operations of what was formerly the Solid Waste Management Division under the Department of Public Works. The legislation’s stated objective is to achieve GovGuam’s eventual resumption of all functions, responsibilities, and authority for solid waste management and operations, and the governance thereof.

GSWA is currently managed by the Federal Receiver pursuant to Orders of the District Court of Guam. The Receivership is responsible for all of the operations of GSWA and implementation of the Consent Decree entered by the Government of Guam and the United States Environmental Protection Agency in 2004. The Receivership will continue until the Consent Decree is fully implemented or is otherwise terminated by the District Court.

MISSION

The mission of GSWA is to provide a safe and healthy environment for the people of Guam through proper, timely, and efficient collections of refuse materials throughout the villages and urban areas and to assure their proper disposal in legally permitted facilities.

SERVICES

- Curbside Trash Collection
- Curbside Recycle Collection
- Bulky Waste Collection
- Residential Transfer Stations
- Household Hazardous Waste Facility
- Hauler Only Transfer Station
- Layon Landfill

DEMOGRAPHICS

As of September 30, 2018, the Guam Solid Waste Authority had 18,537 residential customers registered for curbside trash and recycle collection as well as 85 commercial and government customers who utilize the Hauler-Only Transfer Station and Layon Landfill.
a year’s overview

PERFORMANCE

ADMINISTRATIVE
- Walk-in customers: 14,375
- Registered 2,159 new customers
- Processed 1,161 cancellations
- Total Staffing of full time employees: 65
- Sent 20,301 courtesy letters to past due customers
- Courtesy calls to past due customers: 19,758

RESIDENTIAL CUSTOMERS
Customer base is steady at approx. 18,537 as of Sept. 2018

RESIDENTIAL TRASH COLLECTION
99.9% ON-TIME
- 932,586 residential trash collections
- Average pounds per house is 43
- 144 carts repaired

RECYCLED TONS COLLECTED
Total of 3,092 tons
- Island Wide 54.7%
- Electronics 27.1%
- Glass Bottles 2%
- Bulk Metals 12.6%
- Residential TS 3.4%

CUSTOMERS USING RESIDENTIAL TRANSFER STATIONS
Total of 35,182 customers
- Total of 30,921 customers
- Total of 3,092 tons
a year's overview

FINANCES

<table>
<thead>
<tr>
<th>Solid Waste Operations Fund</th>
<th>Capital Projects Fund</th>
<th>Debt Service Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tipping fees</td>
<td>$18,977,111</td>
<td>$18,897,740</td>
</tr>
<tr>
<td>Host Community Premium Surcharge fees</td>
<td>347,194</td>
<td>$49,759</td>
</tr>
<tr>
<td>Use of money and property</td>
<td>21,233</td>
<td>29,871</td>
</tr>
<tr>
<td>Net change in fair value of investments</td>
<td>-</td>
<td>- (40)</td>
</tr>
<tr>
<td>Transfer in from General Fund</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>19,345,538</td>
<td>19,277,410</td>
</tr>
</tbody>
</table>

| **Expenditures:**           |                       |                  |          |                  |          |
| Salaries and wages - regular | 1,355,143             | 1,031,937        | -        | -                | -        |
| Salaries and wages - overtime | 65,713               | 104,933          | -        | -                | -        |
| Fringe benefits             | 505,121               | 390,809          | -        | -                | -        |
| Contractual services        | 18,706,529            | 19,583,719       | -        | 362,123          | -        |
| Supplies                    | 652,348               | 420,550          | -        | -                | -        |
| Equipment                   | 31,185                | 20,015           | -        | -                | -        |
| Utilities - power and water | 158,493               | 77,195           | -        | -                | -        |
| Capital outlays             | 4,060,537             | 570,812          | -        | 152,800          | -        |
| Principal retirement        | -                     | -                | -        | 2,380,000        | 1,630,000 |
| Interest and fiscal charges | -                     | -                | -        | 11,689,250       | 9,277,876 |
| Host Community Premium Benefits | 347,194            | 480,048          | -        | -                | -        |
| Miscellaneous               | 125,417               | 95,450           | -        | -                | -        |
| **Total expenditures**      | 26,005,681            | 22,872,468       | -        | 544,923          | 14,069,250 | 10,907,876 |
| Net change in fund balances | (6,663,143)           | (3,555,058)      | 300      | (543,679)        | 2,853,593 | (3,651,423) |
| Fund balances at the beginning of the year | 19,807,539   | 23,402,597       | -        | 543,679          | 14,076,310 | 17,727,733 |
| Fund balances at the end of the year | $13,144,396  | $19,807,539      | $300     | $-               | $16,969,903 | $14,076,310 |

**Solid Waste Operations Fund**

**Tipping Fee Revenues**

- Government 9%
- Residential Customers 37%
- Commercial Haulers 52%
- Other 0%

**Operating Expenditures**

- Contractual Services 72%
- Supplies/Equip 3%
- Utilities 1%
- Capital Outlay 16%
- Salaries & Benefits 1%
- Misc 0%
- Host Community Premium Benefits 1%

FINANCES | PAGE 4
OUTLOOK:

FEDERAL RECEIVERSHIP

The District Court of Guam anticipates the termination of the Federal Receivership and the transfer of GSWA’s operations and management from the Receivers to the Board.

The GSWA Board has hired its Comptroller in Sept. 2018 and has made an offer of employment to a new General Manager.

CONTRACTS

The Receiver has recommended the engagement of a Trustee to regulate the contractor, engineer and funding associated with post closure activities for the Ordot Dump. The Court will assess the need and composition of such a Trustee.

RECYCLING

Residential curbside recycling was fully implemented in March 2018. The recycle collected currently has an average contamination rate of 70%. We hope that through more educational efforts and outreach, recycling would improve and the contamination rate would decrease.

CHALLENGES:

CAPITAL PROJECTS

With Cells 1 & 2 expected to reach full capacity by 2021, Construction of Cell 3 must commence no later than July 2019. Procurement for the construction of Cell 3 began in Sept. 2018. With delays caused by permitting and procurement issues, the Receiver will continue to work on negotiations with the firm to secure a contract.
Hafa adai,

Please find attached, the GSWA Citizen-Centric Report for FY2018 in compliance with PL30-127.

Please let me know if you have any questions or concerns.

Thank you,

Alicia Fejeran
Guam Solid Waste Authority
542 N. Marine Corps Dr. tel: 671.647.4312
Tamuning, Guam 96913 fax: 671.649.3777
www.guamsolidwasteauthority.com