THE UNIVERSITY

The University of Guam (UOG) was established by the Higher Education Act of 1976 as a non-membership, non-profit, public corporation under the control of a Board of Regents appointed by the Governor of Guam with the advice of the Guam Legislature. It is a U.S. land-grant institution accredited by the Western Association of Schools and Colleges (WASC) offering associate, baccalaureate, and master’s degrees. It is reported as a component unit of the Government of Guam.

LOCATION

The University of Guam is located in the Western Pacific on the island of Guam, an unincorporated U.S. territory in the Marianas Islands, resting on 110 acres overlooking the scenic Pago Bay.

CORE COMMITMENTS

1. Academic Quality
2. Student Success, Enrollment Growth, Retention, and Institutional Visibility
3. Community Engagement
4. Institutional Effectiveness and Efficiency

STATISTICS (ACADEMIC YEAR 2014)

<table>
<thead>
<tr>
<th>Category</th>
<th>Full-Time/Part-Time Students</th>
<th>Undergraduates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-Time</td>
<td>2,704</td>
<td>338 Graduates</td>
</tr>
<tr>
<td>Part-Time</td>
<td>935</td>
<td>44 Non-Degree</td>
</tr>
<tr>
<td>1,068 Full-Time (Men)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1,636 Full-Time (Women)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>$4,560/year</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$538 Fees</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$1,878 Books</td>
<td></td>
</tr>
</tbody>
</table>

MISSION STATEMENT

Ina, Diskubre, Setbe.
To Enlighten, To Discover, To Serve.

LEADERSHIP

Dr. Robert A. Underwood
President

Dr. Anita Borja Enriquez
Senior Vice President, Academic and Student Affairs

Mr. Randy Wiegand
Vice President, Administration and Finance

Dr. John Peterson
Assistant Vice President Graduate Studies, Research and Sponsored Programs

BOARD OF REGENTS

Mr. William Leon Guerrero
Chairperson

Ms. Antoinette Sanford
Vice Chairperson

Mr. Elvin Chang
Treasurer

Mr. Marcos Fong
Regent

Ms. Elizabeth Gayle
Regent

Ms. Jillette Leon Guerrero
Regent

Ms. Mariflor Herrero
Regent

Mr. Chris Felix
Regent

Mr. Hage-Ae Redy Paul
Student Regent

Dr. Robert A. Underwood
Executive Secretary
ACADEMIC AND INSTITUTIONAL PERFORMANCE

INSTITUTIONAL PROFILE
Open-admissions, semester-based, U.S. land-grant comprehensive public university
Offers 15 master’s degree programs, 35 bachelor’s degree programs
Online Learning: offers two online master’s programs, 21 fully online graduate and undergraduate courses, and four undergraduate hybrid courses

STATEMENT OF ACCREDITATIONS
Trademark of academic quality as evidenced by primary and secondary accreditations:
• Western Association of Schools and Colleges (WASC), eight years
• National League for Nursing Accrediting Commission, Inc. (NLNAC), eight years max.
• International Assembly for Collegiate Business Education (IACBE), eight years max.
• National Council for Accreditation of Teacher Education (NCATE)
• Council on Social Work Education (CSWE)

SIGNIFICANT INSTITUTIONAL OUTCOMES
• UOG has maintained the same tuition rates for five years, with support from the Guam Legislature and the Governor.
• Fall 2014 student enrollment was 3,958— the highest on the record.
• WASC commended the university in its review of its 2014 Interim Report for financial improvements; collaborative campus culture; presidential leadership; open communications; and efforts in enrollment management, program review, and assessment.

DID YOU KNOW?
UOG has conferred more than 15,000 degrees over the past 63 years!

NUMBER OF DEGREES GRANTED, BY SCHOOL AND YEAR

<table>
<thead>
<tr>
<th>SCHOOL</th>
<th>‘10-’11</th>
<th>‘11-’12</th>
<th>‘12-’13</th>
<th>‘13-’14</th>
</tr>
</thead>
<tbody>
<tr>
<td>College of Liberal Arts &amp; Social Sciences</td>
<td>58</td>
<td>79</td>
<td>77</td>
<td>64</td>
</tr>
<tr>
<td>College of Natural &amp; Applied Sciences</td>
<td>40</td>
<td>48</td>
<td>43</td>
<td>60</td>
</tr>
<tr>
<td>School of Business &amp; Public Administration</td>
<td>136</td>
<td>130</td>
<td>149</td>
<td>144</td>
</tr>
<tr>
<td>School of Education</td>
<td>95</td>
<td>73</td>
<td>76</td>
<td>73</td>
</tr>
<tr>
<td>School of Nursing &amp; Health Sciences</td>
<td>33</td>
<td>35</td>
<td>44</td>
<td>63</td>
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<tr>
<td>Graduate Studies</td>
<td>126</td>
<td>124</td>
<td>113</td>
<td>104</td>
</tr>
<tr>
<td>TOTAL</td>
<td>488</td>
<td>489</td>
<td>502</td>
<td>508</td>
</tr>
</tbody>
</table>
FISCAL PERFORMANCE

IMPORTANT FINANCIAL TRENDS

- Financial surplus in 11 of the last 12 years, averaging $3 million and 3% to 5% of revenues.
- The University is now a $93 million revenue organization, down 2% from FY 2013 due to decreased grant revenues.
- Grants and contracts were $37 million, down $2.8 million due to the completion of several large federal grants.
- Expenses have been held in check, even with increased enrollment, explosive growth in giant spending, stepped-up facility maintenance, merit-based salary increments, and utility and retirement rates have also increased.

The independent audit was performed by Deloitte. A clean opinion was issued on the Financial Statements. To view the Annual Audit Report, visit: www.uog.edu.
We want to hear from you! Do you believe this report should include any other information?
Please contact: Zeny Nace, Comptroller (671) 735-2942

The University of Guam wishes to acknowledge the students of the School of Business & Public Administration Spring 2015 Accounting Majors for their contribution to the Citizen Centric Report.